Au	Auditing Procedures Report Issued under P.A. 2 of 1968, as amended and P.A. 71 of 1919, as amended.											
Loca	al Unit	of Go	vernment Typ	e			Local Unit Nan	пе	V-1	County		
	Coun	<u> </u>	□City	Twp	□Village	⊠Other	Southwest	Michigan Library Coop	perative	Van Buren		
1	al Yea 30/20	ir End 006			Opinion Date 11/21/200	6		Date Audit Report Submitt 3/13/2007	ed to State			
We a	affirm	that		·r	1				,			
We a	are c	ertifie	ed public ac	countants	licensed to p	ractice in M	lichigan					
We f	urthe	er aff	irm the follo	wing mate	•	onses have	e been disclo	sed in the financial staten	nents, incli	uding the notes, or in the		
	YES	8	Check ea	ch applic	able box belo	ow. (See in	structions for	further detail.)				
1.	I. 🗵 🗆 All required component units/funds/agencies of the local unit are included in the financial statements and/or disclosed in the reporting entity notes to the financial statements as necessary.											
2.	×		There are (P.A. 275	no accun of 1980)	nulated deficits or the local ur	s in one or i	more of this becomes	nit's unreserved fund bal oudget for expenditures.	ances/unre	estricted net assets		
3.	X		The local	unit is in d	ompliance wit	h the Unifo	rm Chart of A	ccounts issued by the De	epartment	of Treasury.		
4.	X				dopted a budg				•			
5.	$\boxtimes$		A public h	earing on	the budget wa	as held in a	ccordance wi	th State statute.				
6.	×		The local other guid	unit has n lance as is	ot violated the ssued by the L	Municipal ocal Audit	Finance Act, and Finance	an order issued under the Division.	e Emerger	cy Municipal Loan Act, or		
7.	X		The local	unit has n	ot been deling	uent in dist	ributing tax re	evenues that were collect	ed for ano	ther taxing unit.		
8.	X							with statutory requireme		•		
9.	X		The local	unit has n	o illegal or una	authorized e	expenditures	that came to our attentioned (see Appendix H of Bu	n as define	d in the <i>Bulletin for</i>		
10.	×		There are that have	no indica	tions of defalc	ation, fraud nmunicated	or embezzle	ment, which came to our	attention of	luring the course of our audit If there is such activity that has		
11.	X				of repeated o			·				
12.	X				UNQUALIFIE		-					
13.	X		The local accepted	unit has c accountin	omplied with G	SASB 34 or SAAP).	GASB 34 as	modified by MCGAA Sta	itement #7	and other generally		
14.	×		The board	or counc	il approves all	invoices pr	ior to payme	nt as required by charter	or statute.			
15.	X				•			d were performed timely.				
If a local unit of government (authorities and commissions included) is operating within the boundaries of the audited entity and is not included in this or any other audit report, nor do they obtain a stand-alone audit, please enclose the name(s), address(es), and a description(s) of the authority and/or commission.  I, the undersigned, certify that this statement is complete and accurate in all respects.									the audited entity and is not ame(s), address(es), and a			
			losed the			Enclosed		t Required (enter a brief justification)				
Fina	ancia	ıl Sta	tements			$\boxtimes$		,				
The	lette	er of	Comments	and Reco	mmendations			****				
Oth	er (D	escrib	e)							·		
			randall, P	-	•	<u> </u>		Telephone Number (269)381-4970		,		
1	t Add		<u></u>		<del></del>	·		City	State	Zip		
			ilgore Roa	ıd	10			Kalamazoo	МІ	49002		
Auth-	orizing	SPA	Signature	· V	to		nted Name Illiam V. Sag	ge	License N	•		
	V. V. William V. Cago 1101008180											

# Southwest Michigan Library Cooperative FINANCIAL STATEMENTS AND INDEPENDENT AUDITORS' REPORT

### **CONTENTS**

	Page
MANAGEMENT'S DISCUSSION AND ANALYSIS	i - iv
INDEPENDENT AUDITORS' REPORT	3
BASIC FINANCIAL STATEMENTS:	
Governmental fund balance sheet/statement of net assets Statement of revenues, expenditures, and changes in	4
fund balance/statement of activities	5 - 6
Notes to financial statements	7 - 11
SUPPLEMENTARY INFORMATION: Budgetary comparison schedule - Operating Fund	12

### **MANAGEMENT'S DISCUSSION AND ANALYSIS**

Our discussion and analysis of the Southwest Michigan Library Cooperative's (the Cooperative) financial performance provides a narrative overview of the Cooperative's financial activities for the fiscal year ended September 30, 2006. Please read it in conjunction with the Cooperative's financial statements.

### **FINANCIAL HIGHLIGHTS**

- The Cooperative's total net assets decreased by \$72,505 (24.2 percent) as a result of this year's
  activities.
- The decrease in the net assets was primarily due to a \$38,215 decrease in charges for services and a \$19,538 loss on the sale of assets.
- The Operating Fund's unreserved, undesignated fund balance at the end of the fiscal year was \$122,178, which represents 23.5 percent of the actual total Operating Fund expenditures for the current fiscal year.

### Overview of the financial statements

The statement of net assets reports all of the Cooperative's assets and liabilities along with the difference between the two, which is identified as the net assets. Over time, increases or decreases in net assets may serve as a useful indicator as to whether the Cooperative's financial position is improving or deteriorating. However, other factors must also be considered when evaluating the overall financial position.

The statement of revenues, expenses, and changes in net assets shows how the Cooperative's net assets changed during the fiscal year. All changes in net assets are reported when the underlying events giving rise to the changes occur, regardless of the timing of related cash flows. Therefore, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g. earned but unused vacation leave). This statement should help the reader to answer the question: Is the Cooperative, better off or worse off as a result of this year's activities?

### **Funds**

The accounts of the Cooperative are organized on the basis of funds. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Cooperative's fund is classified in one category:

Operating Fund. This fund accounts for the expenses involved in providing services to its constituent's who are then charged fees to recover the costs of operation. This fund uses the modified-accrual basis of accounting.

The notes to the basic financial statements provide additional information that is necessary to understand the data reported in the financial statements.

### **FINANCIAL ANALYSIS**

**Net assets**. As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the Cooperative's case, assets exceeded liabilities at the end of the fiscal year by \$227,597. The Cooperative's investment in capital assets net of related debt (e.g., building, equipment, and vehicles), a component of the total net assets, amounts to \$126,923. The Cooperative uses these capital assets to provide essential services to its customers; consequently, these assets are not available to be liquidated for future spending needs. The remaining net assets in the amount of \$100,674, is unrestricted.

Table 1 - Net assets

	Governmen <b>2006</b>	tal activities 2005
Current and other assets Capital assets	\$ 144,457 135,754	\$ 205,884 202,434
Total assets	280,211	408,318
Long-term debt Other liabilities	30,335 22,279	55,304 52,912
Total liabilities	52,614	108,216
Net assets: Invested in capital assets, net Unrestricted	126,923 100,674	162,557 137,545
Total net assets	\$ 227,597	\$ 300,102

Net assets of the Cooperative's governmental activities decreased by \$72,505 (24.2 percent) to \$227,597. Unrestricted net assets, the part of net assets that can be used to finance day-to-day operations, without constraints by debt covenants, enabling legislation or other legal requirements - decreased by \$36,871 (26.8 percent) to \$100,674.

The total cost of the Authority's operations amounted to \$511,311 in 2006 compared to \$562,805 in 2005, or a 9 percent decrease.

Table 2 - Change in net assets

	Governmental activities 2006 2005			
m		2000		2005
Program revenues:	\$	440.004	\$	143,312
Operating contributions Charges for services	Þ	118,694 66,401	Ψ	143,312
Charges for services		00,401		104,010
General revenues:				
State aid		266,843		265,725
Interest		2,001		1,457
Loss on sale of assets		(19,538)		-
Other	_	4,405	_	
Total revenues	_	438,806		515,110
Expenses:				
Recreation and culture		509,646		561,071
Interest on debt	_	1,665		1,734
		F44 044		F00 00F
Total expenses	_	511,311	_	562,805
Excess before transfers		(72,505)		(47,695)
Decrease in net assets	<u>\$</u>	(72,505)	<u>\$</u>	(47,695)

### **Operating Fund budgetary highlights**

The difference between the original budget and the final amended budget for expenditures was an increase of \$137,041, primarily due to expected increases in expenditures. Actual total expenditures exceeded the final total budget by only \$8,436.

### Capital assets and debt administration

### Capital assets

The Cooperative's investment in capital assets for its governmental activities as of September 30, 2006, amounted to \$135,754 (net of accumulated depreciation). This investment includes assets consisting of equipment and buildings.

The decrease in the Cooperative's net investment in capital assets for the current fiscal year was \$66,680 or 33 percent. The Major capital asset event during the current fiscal year included the sale of 3 delivery trucks, which resulted in a loss in the amount of \$19,538.

More detailed information about the Cooperative's capital assets is presented in Note 4 of the basic financial statements.

### Southwest Michigan Library Cooperative MANAGEMENT'S DISCUSSION AND ANALYSIS (Continued)

### Debt administration

At the end of the fiscal year, the Cooperative had total long-term debt outstanding in the amount of \$30,335, which represents a decrease of \$24,969 (28 percent). No new debt was issued this year.

More detailed information about the Cooperative's long-term liabilities is presented in Note 5 of the basic financial statements.

### Economic condition and outlook

The Cooperative continues to rely on support from its constituents and the state to finance all operating costs and capital acquisitions.

### Contacting the Cooperative's financial management

This financial report is designed to provide a general overview of the Cooperative's finances to its customers and creditors, and to demonstrate the Cooperative's accountability for the money it receives. Questions regarding any information provided in this report or requests for additional financial information should be addressed to:

Gail B. Powers-Schaub, Director Southwest Michigan Library Cooperative 305 Oak Street Paw Paw, MI 49079 Phone: (269) 657-4698



246 E. Kilgore Road Kalamazoo, MI 49002-5599 www.siegfriedcrandall.com

Telephone 269-381-4970 800-876-0979 Fax 269-349-1344

### INDEPENDENT AUDITORS' REPORT

**Board of Directors Southwest Michigan Library Cooperative** 

We have audited the accompanying financial statements of the governmental activities and the major fund of Southwest Michigan Library Cooperative as of and for the year ended September 30, 2006, which collectively comprise the Cooperative's basic financial statements as listed in the contents. These financial statements are the responsibility of the Cooperative's management. Our responsibility is to express opinions on these basic financial statements based on our audit.

We conducted our audit in accordance with U.S. generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities and the major fund of the Southwest Michigan Library Cooperative as of September 30, 2006, and the respective changes in financial position for the year then ended in conformity with U.S. generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the financial statements taken as a whole. The management's discussion and analysis and budgetary comparison schedule, as listed in the contents, are not required parts of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Sigfiel Cruel P.C.

### **BASIC FINANCIAL STATEMENTS**

### Southwest Michigan Library Cooperative STATEMENT OF NET ASSETS AND GOVERNMENTAL FUND BALANCE SHEET September 30, 2006

	0	perating Fund	Adjustments		tement of et assets
ASSETS					
Cash	\$	138,947	\$ -	\$	138,947
Due from other governmental units		5,510			5,510
Capital assets (net)		**	135,754		135,754
Total assets	<u>\$</u>	144,457	135,754		280,211
LIABILITIES					
Accounts payable	\$	10,2 <del>4</del> 8	_		10,248
Accrued liabilities	•	1,296	-		1,296
Deferred revenue		10,735	-		10,735
Long-term liabilities:					
Due within one year		-	5,007		5,007
Due after one year		-	25,328		25,328
Total liabilities		22,279	30,335		52,614
FUND BALANCE/NET ASSETS					
Fund balance - unreserved, undesignated		122,178	(122,178)		_
			/		
Total liabilities and fund balance	<u>\$</u>	144,457			
Net assets:					
Investment in capital assets, net of related debt			126,923		126,923
Unrestricted			100,674		100,67 <u>4</u>
Total net assets			\$ 227,597	\$	227,597
Operating Fund - fund balance				\$	122,178
Amounts reported for <i>governmental activities</i> in the net assets are different because:	stater	ment of			
Capital assets are not financial resources and, there are not reported in the fund.	fore,				135,754
Long-term liabilities are not due and payable in the c period and, therefore, are not reported in the fund.	urren	t			(30,335)
Net assets of governmental activities				<u>\$</u>	227,597

## Southwest Michigan Library Cooperative STATEMENT OF ACTIVITIES AND GOVERNMENTAL FUND REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

	0,	perating Fund	<u>Adj</u>	ustments		tement of
EXPENDITURES/EXPENSES	•	407.077	•	04.000	•	500.040
Recreation and culture  Debt service:	\$	487,677	\$	21,969	\$	509,646
Principal		31,046		(31,046)		_
Interest	·····	1,665				1,665
Total expenditures/expenses		520,388		(9,077)		511,311
PROGRAM REVENUES						
Operating contributions		118,694		-		118,694
Charges for services		66,401		<del>-</del>		66,401
Total program revenues		185,095				185,095
NET PROGRAM EXPENSES		(335,293)		9,077		(326,216)
GENERAL REVENUES						
State aid		266,843				266,843
Interest		2,001		<u></u>		2,001
Proceeds from sale of assets (loss thereon)		31,250		(50,788)		(19,538)
Other		4,405				4,405
Total general revenues		304,499		(50,788)		253,711
DEFICIENCY OF REVENUES OVER EXPENDITURES/ CHANGES IN						
NET ASSETS		(30,794)		(41,711)		(72,505)
FUND BALANCE/NET ASSETS - BEGINNING		152,972		147,130		300,102
FUND BALANCE/NET ASSETS - ENDING	\$	122,178	\$	105,419	<u>\$</u>	227,597

## Southwest Michigan Library Cooperative STATEMENT OF ACTIVITIES AND GOVERNMENTAL FUND REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

Net change in fund balance (page 5)	\$ (30,794)
Amounts reported in the statement of activities are different because:	
Depreciation expense in the current period	(15,892)
Book value of capital asset dispositions	(50,788)
Repayment of long-term debt	31,046
Increase in compensated absences	 (6,077)
Change in net assets	\$ (72,505)

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

The accounting policies of the Southwest Michigan Library Cooperative (the Cooperative) conform to U.S. generally accepted accounting principles (hereinafter referred to as generally accepted accounting principles) as applicable to governments. The following is a summary of the more significant policies:

### a) Reporting entity:

In accordance with generally accepted accounting principles and Governmental Accounting Standards Board (GASB) Statement No. 14, *The Financial Reporting Entity*, these financial statements present the Cooperative. The criteria established by the GASB for determining the reporting entity include oversight responsibility, fiscal dependency, and whether the financial statements would be misleading if data were not included. The Cooperative has determined that no other outside agency meets the above criteria and, therefore, no other agency has been included as a blended or discretely-presented component unit in the Cooperative's financial statements.

The Cooperative was established under the authority and provision of Michigan Public Act 89 to provide library services to its member libraries. The Cooperative derives its principal operating revenues from state grants and public library members that pass a portion of their state grants to the Cooperative.

### b) Basis of accounting:

The statement of net assets and the statement of activities are reported using the economic resources, measurement focus, and the accrual basis of accounting. Revenue is recorded when earned and expenses when a liability is incurred, regardless of timing of related cash flows. Grants and similar items are recognized as revenue as soon as all the eligibility requirements imposed by provider have been met.

The operating fund statements are reported using current financial resources, measurement focus, and the modified accrual basis of accounting. Revenues are recognized when they become measurable and available if expected to be collected in the current period or within 60 days of the end of the current fiscal year end. Expenditures are generally recognized when the related liability is incurred.

### c) Assets and liabilities:

- i) Bank deposits Cash is considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition. Investments are stated at fair value.
- *ii)* Receivables All receivables are estimated to be fully collectible as presented. Currently all receivables are due within one year.

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued):

- c) Assets and liabilities (continued):
  - iv) Capital assets Capital assets, which include land, buildings, equipment and furniture, and vehicles, are defined by the Cooperative as assets with an initial cost of more than \$1,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

Buildings and improvements 20 - 40 years Equipment and furniture 5 - 10 years Vehicles 10 years

- v) Deferred revenues Deferred revenues represent member library assessments received in advance to be used for the next fiscal year and amounts not yet earned under contract.
- vi) Accumulated compensated absences The Cooperative's policy permits employees to accumulate an unlimited amount of earned, but unused, vacation and sick leave. Upon separation, the employees are paid for all unused vacation pay. Upon retirement, the employees are paid for all unused vacation pay and up to 90 days of sick leave.

A liability for unpaid accumulated vacation and sick leave has been recorded for the portion due to employees upon separation from service with the Cooperative. Vested compensated absences are accrued when earned in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only for employee terminations as of year end.

### NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY:

Budgetary information - An annual budget is adopted on a basis consistent with generally accepted accounting principles for the Operating Fund. The legal level of budgetary control adopted by the governing body is the functional level. Amounts encumbered for purchase orders, contracts, etc., are tracked during the year. Budget appropriations are considered to be spent once the goods are delivered or the services rendered. There were no significant budget variations during the current fiscal year.

### NOTE 3 - CASH:

Deposits are carried at cost and are maintained at various financial institutions in the name of the Cooperative. Michigan Compiled Laws, Section 129.91, authorizes the Cooperative to deposit and invest in the accounts of federally-insured banks, credit unions, and savings and loan associations. The Cooperative's deposits are in accordance with statutory authority. At September 30, 2006, cash included deposits with a carrying amount of \$138,897 and a bank balance of \$141,718. Of the bank balance, \$141,718 is covered by federal depository insurance.

Custodial credit risk of deposits is the risk that, in the event of the failure of a depository financial institution, the Cooperative will not be able to recover its deposits. Deposits are exposed to custodial credit risk if they are not covered by depository insurance and are uncollateralized. As such, the Cooperative is not exposed to custodial credit risk.

The Cooperative believes that it is impractical to insure all bank deposits due to the amounts of the deposits and the limits of FDIC insurance. As a result, the Cooperative evaluates each financial institution with which it deposits funds and assesses the risk level of each institution. Only the institutions with an acceptable estimated risk level are used as depositories.

### **NOTE 4 - CAPITAL ASSETS:**

Capital asset activity of the Cooperative for the current year was as follows:

	Beginning balance	Increases	Decreases	Ending balance
Capital assets:				
Buildings and improvements	\$ 157,362	\$ -	\$ -	\$ 157,362
Furniture and equipment	76,563	-	-	76,563
Vehicles	84,480		(84,480)	
Subtotal	318,405	-	(84,480)	233,925
Less accumulated depreciation for:				
Buildings and improvements	(40,397)	. (4,845)	-	(45,242)
Furniture and equipment	(46,099)	(6,830)	-	(52,929)
Vehicles	(29,475)	(4,217)	33,692	
Subtotal	(115,971)	(15,892)	33,692	(98,171)
Total capital assets, net	\$ 202,434	\$ (15,892)	\$ (50,788)	<u>\$ 135,754</u>

### NOTE 5 - LONG-TERM LIABILITIES:

Long-term liabilities, at September 30, 2006, consist of the following individual items:

Installment purchase agreements:

\$4,995 installment purchase agreement, secured by equipment, for financing the acquisition of a copier. Payable in monthly installments of \$121, including interest at a rate of 15.8%, through April 2007.

\$ 803

\$16,117 installment purchase agreement, secured by equipment, for financing the acquisition of computer equipment. Payable in monthly installments of \$399, including interest at a rate of 9.6%, through July 2008.

8,028

Total installment purchase agreements

8,831

Accrued compensated absences

21,504

Total long-term liabilities

\$30,335

Long-term liability activity for the year ended September 30, 2006, was as follows:

	Beginning balance	Additions	Reductions	Ending balance	Amounts due within one year
Installment purchase agreements Compensated absences	\$ 39,877 	\$ - 52,918	\$ 31,046 46,841	\$ 8,831 21,504	\$ 5,007
Total long-term liabilities	\$ 55,304	\$ 52,918	\$ 77,887	\$ 30,335	\$ 5,007

At September 30, 2006, debt service requirements, with the exception of the compensated absences, were as follows:

Year ended September 30:	<u>P</u>	rincipal	Interest		
2007 2008	\$	5,007 3,824	\$	633 171	
Totals	\$	8,831	\$	804	

### Southwest Michigan Library Cooperative NOTES TO FINANCIAL STATEMENTS (Continued)

### NOTE 6 - DEFINED CONTRIBUTION AND MONEY PURCHASE PLAN:

The Cooperative maintains a defined contribution plan, specifically referred to as the Cooperative Fringe Benefit Plan (the Plan). The Plan is a non-trustee plan and the Cooperative does not administer the Plan assets. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Michigan state statute assigns the authority to establish and amend benefit provisions to the Cooperative Board of Trustees. All Cooperative employees employed for at least 32 hours per week on a regular basis are eligible to participate. Eligible employees may begin participating in the Plan after a six month probationary period. After the probationary period, the employee(s) will receive pro-rated fringe benefits retroactive to hire date. The Cooperative will contribute up to 32% of the employee's salary to the Plan. This may be health, life, disability, tax shelter annuity (it must be a 403(B) qualified plan), or another similar "fringe" program. All of the Cooperative's contributions for each participating employee (and interest allocated to the employee's account) are fully vested on the day the employee is eligible to participate in the Plan.

The Cooperative made required contributions of \$38,167 during the fiscal year ended September 30, 2006.

#### NOTE 7 - RISK MANAGEMENT:

The Cooperative is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation). The Cooperative has purchased commercial insurance for each of these claims and is neither self-insured, nor participates in a shared-risk pool. Settled claims relating to commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

### SUPPLEMENTARY INFORMATION

## Southwest Michigan Library Cooperative BUDGETARY COMPARISON SCHEDULE - Operating Fund

DEVENUE	Original budget	Amended budget	Actual	Variance favorable (unfavorable)
REVENUES	Ф 000 00E	Ф 000 040	ф осс о <i>4</i> 2	<b>ው</b>
State grants Contributions from local units	\$ 262,265	\$ 266,843	\$ 266,843	\$ - 457
Charges for services	144,332 24,825	118,237 23,101	118,694 66,401	43,300
Interest	800	23,101	2,001	43,300 (809)
Other	8,000	•	•	596
Other		35,059	35,655	
Total revenues	440,222	446,050	489,594	43,544
EXPENDITURES				
Recreation and culture:				
Headquarters	190,987	251,304	271,867	(20,563)
Computer service/interlibrary loan	209,520	201,225	184,556	16,669
Delivery services	45,369	<u>32,717</u>	31,254	1,463
Total recreation and culture	445,876	485,246	487,677	(2,431)
Debt service:				
Principal	11,148	26,706	31,046	(4,340)
Interest		-	1,665	(1,665)
increase			1,000	(1,000)
Total debt service	11,148	26,706	32,711	(6,005)
Total expenditures	457,024	511,952	520,388	(8,436)
DEFICIENCY OF REVENUES				
OVER EXPENDITURES	(16,802)	(65,902)	(30,794)	35,108
FUND BALANCES - BEGINNING	152,972	152,972	152,972	
FUND BALANCES - ENDING	<u>\$ 136,170</u>	\$ 87,070	\$ 122,178	\$ 35,108